

Department of the Treasury
United States Mint
FY 2027
Capital Investment Plan

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Note to Reviewers: Consistent with the corresponding Summary of Capital Investments table, the columns included in the investment tables below are defined as:

- FY 2025 Actuals - Total actual obligations
- FY 2026 Estimated Obligations - Anticipated obligations from all budgetary resources (e.g., balances from prior years, user fees, and FY 2024 Operating levels).
- FY 2027 Estimated Obligations - Anticipated obligations from all budgetary resources (e.g., balances from prior years, user fees, and FY 2027 President’s budget).

Major Non-IT Investments

Mint Manufacturing Equipment Improvement and Replacement (Denver)

Description:

The manufacturing equipment improvement and replacement capital projects focus on improving and acquiring the necessary equipment at the Denver Mint production facility.

Investment Obligations: (In Millions of \$):

Type	FY 2025 Actuals	FY 2026 Estimated Obligations	FY 2027 Estimated Obligations	Change in \$	% Change
Subtotal DME Obligations (Including Internal Labor [Govt. FTE])	0.00	0.00	0.00	0.00	0.00%
Subtotal O&M Obligations (Including Internal Labor [Govt. FTE])	14.93	14.93	20.09	5.17	34.61%
Total Obligations	14.93	14.93	20.09	5.17	34.61%

Purpose, Accomplishments, Future Objectives:

The manufacturing equipment improvement and replacement capital projects focus on maintaining and improving the necessary equipment at the United States Mint facilities. The primary goals of these projects are to improve or replace either outdated or damaged equipment that is used during the coin production process. These projects include, but are not limited to, the replacement of circulating and numismatic presses, circulating annealing furnace replacement, coil straightener replacement, and other critical equipment.

The increase in FY 2027 is primarily driven by higher planned investment in equipment. This includes the replacement of the coil straightener as well as additional equipment improvements and replacements at the Denver Mint. These improvements are necessary to maintain: 1) continuity of the production process; 2) increased cost savings and efficiencies over time; and 3) adequate production of products for the circulating and numismatic programs.

In FY 2026, the Mint continued to make progress through the improvement and replacement of key equipment, ensuring ongoing readiness and meeting production demand. These efforts have positioned the Mint to move forward with major lifecycle replacements in subsequent years.

In FY 2027, the Mint will complete key lifecycle replacements and equipment upgrades at the Denver facility, including circulating and numismatic presses and annealing furnaces, and other high-priority production assets. The Mint will also execute additional equipment improvement and replacement

projects to address aging infrastructure and sustain operational readiness. These efforts will enhance equipment reliability, reduce unplanned downtime, and improve overall production across the Denver facility.

The investment in the Mint's manufacturing equipment improvement and replacement has been sufficient to enable the Mint to meet demand for circulating coinage and numismatic products and to meet its strategic goals for coin production. The Mint will continue to invest in projects that meet its capital needs and support the coin production process.

Mint Manufacturing Equipment Improvement and Replacement (Philadelphia)

Description:

The manufacturing equipment improvement and replacement capital projects focus on improving and acquiring the necessary equipment at the Philadelphia Mint production facility.

Investment Obligations: (In Millions of \$):

Type	FY 2025 Actuals	FY 2026 Estimated Obligations	FY 2027 Estimated Obligations	Change in \$	% Change
Subtotal DME Obligations (Including Internal Labor [Govt. FTE])	0.00	0.00	0.00	0.00	0.00%
Subtotal O&M Obligations (Including Internal Labor [Govt. FTE])	20.13	20.13	16.77	-3.36	-16.67%
Total Obligations	20.13	20.13	16.77	-3.36	-16.67%

Purpose, Accomplishments, Future Objectives:

The manufacturing equipment improvement and replacement capital projects focus on maintaining and improving the necessary equipment at the United States Mint facilities. The primary goals of these projects are to improve or replace either outdated or damaged equipment that is used during the coin production process. These projects include, but are not limited to, the replacement of circulating and numismatic presses, chiller replacement, furnace replacement, and other critical equipment. These improvements are necessary to maintain: 1) continuity of the production process; 2) increased cost savings and efficiencies over time; and 3) adequate production of products for the circulating and numismatic programs.

The decrease in FY 2027 is primarily driven by the completion of major projects as well as some projects that were deferred and moved to a future year. As a result, the Mint will continue to provide equipment replacements based on lifecycle needs, with lower planned obligations reflecting the completion of prior-year procurements. These efforts will sustain production capacity and maintain operational efficiency at the Philadelphia facility.

In FY 2026, the Mint continued to make progress through the improvement and replacement of key equipment, ensuring ongoing readiness and meeting production demand. These efforts have positioned the Mint to move forward with major lifecycle replacements in subsequent years.

In FY 2027, the Mint will complete key lifecycle replacements and equipment upgrades at the Philadelphia facility, including circulating and numismatic presses and chiller replacement, and other high-priority production assets. The Mint will also execute additional equipment improvement and replacement projects to address aging infrastructure and sustain operational readiness. These efforts will enhance equipment reliability, reduce unplanned downtime, and improve overall production across the Philadelphia facility.

The investment in the Mint's manufacturing equipment improvement and replacement has been sufficient to enable the Mint to meet demand for circulating coinage and numismatic products and to meet its strategic goals for coin production. The Mint will continue to invest in projects that meet its capital needs and support the coin production process.